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Edward Kee



Mr. Kee is an expert on nuclear power and fuel cycle economics.

He is the Founder, CEO, and Principal Consultant at Nuclear Economics Consulting Group (NECG).¹

Mr. Kee provides advice in U.S. and international litigation, regulatory, and arbitration cases, including testimony as an expert witness.

He also provides strategic and economic advice to companies and governments on nuclear power and electricity issues.

Mr. Kee has taught courses and given briefings on topics related to nuclear economics, nuclear power, and the electricity industry for the IAEA, corporate boards, and other audiences.

Mr. Kee's articles on nuclear power and the electricity industry have appeared in *World Nuclear News*, *Wall Street Journal Europe*, *Nuclear Engineering International*, *atw International Journal for Nuclear Power*, *ANS Nuclear News*, *Bulletin of the Atomic Scientists*, *The Electricity Journal*, *Public Utilities Fortnightly*, *Energy Law Journal*, *Power Economics*, and other publications.

Mr. Kee wrote and published the book, "*Market Failure: Market-Based Electricity is Killing Nuclear Power*," in 2021.

Mr. Kee holds an MBA from Harvard University and a BS in Systems Engineering (Distinction; Trident Scholar; Colt's Award) from the U.S. Naval Academy.

February 2025

¹ Edward Kee's NECG bio is at <https://nuclear-economics.com/edward-kee/>

Professional Experience

- Nuclear Economics Consulting Group**
2014-present Founder, CEO, and Principal Consultant
- NERA Economic Consulting**
2014-2019 Affiliated Expert
2009-2014 Vice President
- CRA International**
2006-2009 Vice President
- PA Consulting Group**
2001-2006 Member of Management Group, Practice Head, Partner Election Committee member, and Chair of Global Conflicts Committee
- PHB Hagler Bailly**
1998-2000 Senior Vice President and Managing Director of Australian subsidiary
- Putnam, Hayes & Bartlett**
1996-1998 Vice President and Managing Director of Australian subsidiary
1993-1996 Vice President
- Charles River Associates**
1990-1993 Senior Consultant
- McKinsey & Co.**
1987-1989 Associate
- Catalyst Energy Corporation**
1985-1987 Development Principal and CEO of merchant power plant subsidiary
- U.S. Navy**
1978-1983 Surface Warfare Officer and Nuclear Engineer

Education

- Harvard University**
1983-1985 MBA, focus on finance
- U.S. Naval Academy**
1974-1978 BS, Systems Engineering (Distinction, Trident Scholar, Colt's Award)

This CV includes the following sections:

- [Appointments and Citations;](#)
- [Testimony in Arbitral, Judicial, Regulatory, and Other Proceedings;](#)
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- [Commentaries;](#) and
- [Publications, Speeches, and Media Coverage.](#)

Appointments and Citations

Mr. Kee was appointed co-arbitrator in ICC Arbitration Case No. 27430/GL (C. 27433/GL).

Mr. Kee was appointed to the U.S. DOE Nuclear Energy Advisory Committee in 2022 and 2024 to provide independent advice in helping plan, manage, and implement the U.S. DOE nuclear energy program.

Mr. Kee was appointed to the U.S. Civil Nuclear Trade Advisory Committee (CINTAC) for the 2018-2020 session.

From 2015 to 2017, Mr. Kee was a member of the Scientific Advisory Board for Elysium Industries Limited, a start-up nuclear power company.

In June 2016, Mr. Kee was awarded an American Nuclear Society Presidential Citation for his role in the Special Committee on Nuclear in the States, which focused on economic and market issues that led to the early closure of some U.S. nuclear power plants.

Arbitral, Judicial, Regulatory, and Other Proceedings

Edward Kee was appointed co-arbitrator in ICC Case No. 27430/GL (C. 27433/GL); the case involves a dispute about Finland's Hanhikivi-1 nuclear power plant.

Before the U.S. Federal Energy Regulatory Commission, Edward Kee was retained to provide expert testimony on the operation of the Grand Gulf nuclear power plant, Docket # EL21-56-000, Louisiana Public Service Commission, et al., v. System Energy Resources et al., October 2023; retained by the Louisiana Public Service Commissions and the Council of the City of New Orleans, Louisiana. Filed an expert report in December 2023 and was deposed in 2024.

Before International Chamber of Commerce, International Court of Arbitration; ICC Case No. 25479/MK/PDP; Exelon Generation Company, LLC, Claimant, versus EDF Inc., Respondent. Retained to provide expert testimony on the U.S. merchant nuclear power industry and valuation of merchant nuclear power plant assets. Filed an expert report in January 2021, participated in expert conferral, filed a supplemental expert report, and testified at the hearing in March 2021. Retained by Exelon.

Before International Chamber of Commerce, International Court of Arbitration; ICC Case No. 25123/GR; Lightbridge Corporation (U.S.A.), Claimant, versus Framatome SAS (France), Respondent. Retained to provide expert testimony on nuclear fuel, the nuclear fuel industry, Accident Tolerant nuclear fuel, and related issues. Filed an expert report in October 2020. Retained by Lightbridge.

Before the United States Bankruptcy Court, Northern District of Ohio, Eastern Division; FirstEnergy Solutions Corp. et al., Debtors, Chapter 11, Case No. 18-50757. Retained to provide a declaration on a rejected Enriched Uranium Supply Agreement. 2020. Retained by counsel for U. S. Enrichment Corporation and American Centrifuge Enrichment LLC (collectively “USEC”).

Before the Supreme Court of the State of New York, County of New York; Elmrock Opportunity Master Fund I, L.P. versus Citicorp North America, ESSL 2, and Citigroup Inc.; Index No. 6553300/2016. The case involved valuation issues related to a nuclear power plant leveraged lease. Retained by Citi.

Before State of North Carolina Utilities Commission in In the Matter of Application of Duke Energy Carolinas, LLC, for Adjustment of Rates and Charges Applicable to Electric Utility Service in North Carolina; Docket No. E-7, SUB 1146. Testified as a nuclear power industry expert in hearings in March 2018. Retained by Apple Inc., Facebook Inc., and Google LLC, collectively, the Tech Customers.

Before the Tax Court of Canada in *Cameco Corporation v HMQ*. The case involved transfer pricing, international corporate structure, uranium markets, and the U.S.-Russia Megatons-to-Megawatts HEU deal. Retained as an expert on the uranium industry and global nuclear fuel markets. Retained by the Canadian Department of Justice.

Confidential client – Edward Kee was engaged as a consulting expert in an ICC arbitration case related to a new nuclear power plant completion delay, 2012.

Before the U.S. District Court for the District of Vermont in *Entergy Vermont Yankee, et al., v. Peter Shumlin, in his official capacity as Governor of the State of Vermont, et al., Civil Action No. 11-CV-99*. Retained as an expert on the economic benefits of continued operation, electricity market impacts, and matters related to state laws prohibiting Vermont Yankee Nuclear Power Station from operating past the original NRC license expiration date despite an approved 20-year NRC license renewal. Filed a declaration in support of a preliminary injunction motion in April 2011, filed reply declarations in May 2011, testified at the preliminary injunction hearing in June 2011, and testified at trial in September 2011. Retained by Entergy.

Before the 19th Judicial District Court, Parish of East Baton Rouge, State of Louisiana, on the terms and financial outcomes of a Shared Savings power purchase agreement in *Bernhard vs. Board of Supervisors, LSU*; Case No. 542,936. This case involved a contract dispute related to the Shared Savings power purchase agreement for a new co-generation system installed at the main campus in Baton Rouge. Provided two deposition sessions and testimony before the Panel of Engineers in December 2009. Retained by Louisiana State University.

Before the European Commission Merger Registry, analysis of whether a UK nuclear industry transaction might constitute a potential abuse of market power; filed an expert report with the European Commission merger office on competition issues related to a proposed major transaction in the UK nuclear industry, October 2008. Retained by Confidential client.

Before the International Court for Settlement of Investment Disputes (ICSID) Case No. ARB/05/24, between the Croatian electric utility Hrvatska Elektroprivreda (HEP) and the Government of Slovenia. Testified on ownership, nuclear operation, nuclear safety, and related issues at the Krško nuclear plant, December 2007. Retained by HEP.

Before the New Brunswick Energy and Utilities Board, on the state of electricity industry reform and restructuring in New Brunswick and the extent to which government-imposed power purchase/vesting contracts (including with the Point Lepreau nuclear plant) should be subject to regulatory oversight by the Energy and Utilities Board, June 2007. Retained by N.B. Power.

Before the Energy and Utilities Board of New Brunswick, on the international experience with vesting contracts as electricity industry reform transition arrangements and Public Intervenor motion of 31 May 2007 on generator costs, June 2007. Retained by N.B. Power.

Before the U.S. Federal Energy Regulatory Commission, detailed analysis of Death Star and other Enron trading strategies and market simulation modeling to estimate the impact of these Enron trading strategies on power markets; proceeding related to activities in California and western power markets in 2000 and 2001, *Enron Power Marketing, Inc.*, Docket EL03-180; May 2005. Retained by Enron.

Before the South Dakota Public Utilities Commission, on PURPA implementation in South Dakota, avoided cost levels, typical contract terms, wind project impact, and potential wind energy integration costs, Montana-Dakota Utilities, Docket EL04-016; January 2005. Retained by Montana-Dakota Utilities.

Before the Maharashtra State Electricity Regulatory Commission (MERC; India). Retained to provide testimony on an appropriate method of allocating costs of Reliance Energy standby charges; April 2004. Retained by Reliance Energy.

Before the U.S. Federal Energy Regulatory Commission, a detailed analysis of Death Star and other Enron trading strategies and the impact of these Enron trading strategies on power markets, *Enron Power Marketing, Inc.*, Docket EL02-114, February 2003. Retained by Enron.

Before the U.S. Federal Energy Regulatory Commission, detailed analysis of Death Star and other Enron trading strategies and the impact of these Enron trading strategies on power markets, *Enron Power Marketing, Inc.*, Docket EL02-113, February 2003. Retained by Enron.

Before the U.S. Federal Energy Regulatory Commission, on the likely effect of the Enron trading strategies on electricity market prices and long-term PPAs signed in the western region in 2000 and 2001, *Nevada Power Company v. Duke Energy Trading & Marketing*, Docket EL02-28, August 2002. Retained by Enron.

Before the U.S. District Court, Northern District of California, San Francisco, filed an expert report on the impact of FERC market price mitigation measures on California Power Exchange published prices, *Idaho Power Company v. Boston Properties*, Case No. C-01-1293, January 2002. Retained by Boston Properties.

Before the Supreme Court of New South Wales Commercial Division, Sydney, Australia; expert report and testimony at trial on issues related to Power Purchase and Hedge Agreement implementation and required security, *National Power Australia v. EnergyAustralia*; July 1998. Retained by EnergyAustralia.

Before the Economic and Finance Committee of the South Australian Parliament, testimony was provided on electricity industry reform, privatization, and the use of vesting contracts as a transition mechanism. July 1998. Retained by South Australian Treasury.

Before the U.S. District Court, Western District of Washington; expert report and testimony on PURPA implementation issues, project compliance with FERC QF requirements, power purchase agreement implementation, and damages; *March Point Co-generation Company v. Puget Sound Energy*, Case No. C95-1833R; October 1997. Retained by Puget Sound Energy.

Before the Superior Court of the State of California, County of Imperial, on damages, geothermal power plant development and operational issues, and transmission agreement terms, *Red Hill Geothermal Company v. Irby Construction Company*, Case No. 74359, October 1996. Retained by Irby Construction Company, Hyundai Heavy Industries, and other defendants.

Before the Court of Common Pleas of Lehigh County, Pennsylvania, Civil Division, on whether irreparable harm to the seller of power would result if PP&L exercised certain rights under a power purchase agreement, *Pennsylvania Power & Light Company (PP&L) v. Schuylkill Energy Resources and Reading Anthracite Company*, File No. 95-C-2810; April 1996. Retained by PP&L.

Before the United States District Court for the Northern District of Alabama, Southern Division. Retained to file an affidavit on the role of power marketing companies in the electric utility industry and related contractual arrangements between the Tennessee Valley Authority and LG&E Power Marketing, *Alabama Power Company v. Tennessee Valley Authority*, Civil Action No. CV-96-PT-0097-S, April 1996. Retained by Alabama Power Company.

Before the Pennsylvania Public Utility Commission, on the pricing provisions in disputed power purchase agreements following a court decision that struck the use of coal proxy plant avoided costs and remanded the issue to the Pennsylvania Public Utility Commission, Dockets P-870235, C-913318, P-910515, & C-913764, September 1995. Retained by Pennsylvania Electric Company.

Before the Pennsylvania Public Utility Commission, on power purchase agreement terms related to the Harrisburg Steam Works rate case and the impact of changes to these terms, Dockets P-00950915 & R-00953346, September 1995. Retained by PP&L.

Before the New York Public Service Commission, on the Sithe/Independence power plant's fixed and variable costs and whether retail sales by that plant constituted economic bypass, case No. 94-E-0136, July 1994. Retained by Niagara Mohawk Power Corporation.

Before the United States District Court, Southern District of New York, retained to testify on non-utility generation project development and project feasibility in a dispute related to a power purchase agreement, *State Line Power Associates Limited Partnership v. Orange and Rockland Utilities*, 92 Civ. 5755, 1994. Retained by Orange and Rockland Utilities.

Before the State of California, San Francisco Superior Court, on behalf of Pacific Gas & Electric Company on issues of non-utility project feasibility and extent of lost profit damages resulting from allegedly breached power purchase agreements; *Power Producers Dispute Cases* (Judicial Council Coordination Proceeding No. 2654; Contra Costa Superior Court No. C90-05398; San Francisco Superior Court No. 929-870), May 1994. Retained by PG&E.

Before the State of Rhode Island, Division of Public Utilities and Carriers, on the extent to which payment obligations under an unconditional take-or-pay power purchase agreement with a nuclear power plant were the financial equivalent of debt obligations; Pascoag Fire District, Docket No. D-91-10, May 1992. Retained by Pascoag Fire District (a Rhode Island municipal utility).

Before the State of California, Public Utilities Commission, on using regulatory-out, market-out, and termination provisions in the California Final Standard Offer 4 power purchase agreements; Final Standard Offer Number 4, Docket No. I.89-07-004, May 1992. Retained by PG&E.

Before the State of Michigan, Circuit Court, Iron County, on the level of damages resulting from Indeck's alleged breach of a contract to develop an industrial co-generation project, *AGA Corporation v. Indeck*, Case No. I-88-3985-CK, December 1990. Retained by Indeck Energy.

Consulting Engagements

Westinghouse Electric Company – retained to provide advice on eVinci microreactor LCOE issues, 2024.

IAEA – participated in an international expert discussion on Electricity Market Reforms, Contracts for Difference, and Power Purchase Agreements at the IAEA in Vienna, March 2024.

IAEA – participated in a week-long Research Coordination Meeting at the IAEA in Vienna on the Economic Appraisal of Small Modular Reactor Projects: Methodologies and Applications, March 2023.

Westinghouse Electric Company – retained to provide advice on power contracts and business model for the eVinci microreactor, 2023.

Atomic Energy of Canada, Limited (AECL) – part of a CRA consulting team that advised AECL on global nuclear power plant project status to provide context for CANDU project progress, 2023.

Electric Power Research Institute (EPRI) – part of a CRA consulting team that developed a report on how advanced and small reactor design attributes may influence project financing costs, 2022.

Confidential Client – NECG retained to provide due diligence advice related to a major U.S. nuclear power industry transaction, 2022.

U.S. Trade and Development Agency – NECG awarded a contract to provide Desk Study analyses and reports on applications for grants related to the nuclear power industry, 2022 to 2025.

Confidential Client – Edward Kee was retained to provide due diligence advice related to a major nuclear power industry transaction, July and August 2022.

Romania Nuclear Finance Working Group – Edward Kee was appointed to this working group formed to implement the U.S.-Romania Intergovernmental Agreement on civil nuclear power, 2022.

Civil Nuclear Credits – Edward Kee was retained by the U.S. DOE to provide advice on implementing the Civil Nuclear Credits program created by the 2021 Infrastructure Investment and Jobs Act, 2022.

Poland Nuclear Finance Working Group – Edward Kee was appointed to this working group formed to implement the 2020 U.S.-Poland Intergovernmental Agreement on civil nuclear power, 2022.

Grant County Public Utility District – NECG was retained to provide advice and analyses about potential new nuclear projects and related matters, 2021 to 2023.

U.S. Trade and Development Agency – NECG retained to provide Desk Study analyses and reports on applications for grants related to the nuclear power industry, 2020 to 2022.

Confidential client – Edward Kee was retained by a U.S. management consulting firm to provide an overview of the U.S. merchant nuclear generation market, 2020.

G20 2020 – Edward Kee was retained by Saudi Arabia to participate in the G20 Energy Sustainability Working Group session on Circular Carbon Economy Innovation in Reduce, Reuse, Recycle, and Remove as a speaker on nuclear power; Riyadh, March 2020.

Confidential client – NECG was engaged to provide due diligence advice on a major nuclear power industry acquisition, including preparation of nuclear power due diligence reports, review of legal and financial due diligence efforts, and participation in meetings with the client acquisition team, 2020.

Down Under Nuclear Energy (DUNE) – NECG was retained by DUNE to prepare a response to the Council of Governments (COAG) Energy Council Energy Security Board (ESB) Issues Paper on Post-2025 Market Design for the Australian National Electricity Market (NEM). NECG’s response focused on how the NEM design could incorporate nuclear power, with real-world examples of approaches used in countries other than Australia, 2019.

Brookfield – NECG was engaged by Brookfield to provide nuclear power industry due diligence advice in its acquisition of Westinghouse Electric Company, including preparation of nuclear power due diligence reports, review of legal and financial due diligence efforts, participation in site visits inside and outside the U.S., and meetings with client bid team, 2018.

King Abdullah City for Atomic and Renewable Energy (K.A.CARE) – NECG was engaged to assist Saudi Arabia with the restart of its nuclear power sector development efforts. Reviewed and revised earlier nuclear power industry development plans, strategies, and documents to meet the new nuclear industry approach and assisted in developing a new nuclear power holding company, 2017 to 2019.

World Nuclear Association – Edward Kee was retained to draft a “level playing field” position paper related to the new WNA Harmony initiative, 2017.

Confidential client – Edward Kee was retained to provide a technical and market assessment of the nuclear power digital instrumentation and control business, 2017.

Utah Science, Technology, and Research Initiative (USTAR) – Edward Kee was retained to review applications for nuclear power industry grants, 2017.

U.S. Department of Energy – NECG was retained in 2017 to analyze economic issues facing U.S. operating nuclear power plants that may lead to early retirement; a report was published in September 2017.

Confidential client – NECG was retained by a state-owned nuclear power company to provide advice on governance, organization, and long-term strategy, 2017.

South Australian Parliament – Edward Kee led the NECG team retained by a South Australian Joint Parliamentary Committee to review the Commercial Model for a South Australian high-level waste/spent nuclear fuel repository project, 2016.

U.S. Department of Energy – NECG was retained to analyze economic issues facing U.S. operating nuclear power plants that may lead to early retirement; a report was published in September 2016.

Nuclear Energy Institute (NEI) – Edward Kee prepared an analysis of the economic case for small modular reactors, 2016.

G20/B20 2016 – Edward Kee was retained by the State Power Investment Corporation of China to provide recommendations about the agenda for the Infrastructure Working Group on the nuclear power industry, 2016.

IFNEC Reliable Nuclear Fuel Services Working Group – NECG was retained by the U.S. DOE to develop interview guide questions on a dual-track (i.e., national repository and multinational repository) approach to high-level nuclear waste and spent nuclear fuel disposition, 2016.

American Nuclear Society – Edward Kee was appointed to a Special Committee on Nuclear in the States, a committee focused on how to address economic issues and early retirement of U.S. nuclear power plants; was the principal author of the ANS Toolkit; and was awarded an American Nuclear Society Presidential Citation in June 2016 for his role in this Special Committee, 2016.

Ontario Independent Electricity System Operator (IESO) – Edward Kee was part of the NERA Economic Consulting team that reviewed the Amended Bruce Power Refurbishment and Implementation Agreement and provided a Fairness Opinion to IESO, 2015.

Confidential client – Edward Kee conducted a detailed study of global nuclear power plant projects for a major international financial institution; the study was focused on new nuclear project cost increases and schedule delays, existing nuclear plant performance and operating costs, and future trends for nuclear project business models, 2014.

Emirates Nuclear Energy Corporation – Edward Kee conducted a detailed study of nuclear power plant projects in the global market, focusing on factors causing project cost increases and schedule delays, 2014.

Citi – prepared a valuation of the Perry nuclear power plant, 2014.

Confidential client – Edward Kee provided advice on nuclear industry risks to a major financial institution with current and planned participation in financing activity for nuclear industry clients and projects, 2014

Itochu – Edward Kee provided advice on nuclear project risks, including business risks linked to innovative nuclear project business model, to an investor in a company preparing to develop, own, and operate the new SINOP merchant nuclear power plant in Türkiye, 2014.

MidAmerican Energy – Edward Kee was part of the NERA team that prepared a Comprehensive Financial and Economic Assessment of Future Iowa Baseload Generation in a Carbon-Constrained Environment; this NERA report was an Exhibit in Iowa Utilities Board Docket RPU-2013-0005, Nuclear Generating Supply and Cost Review, 2013.

Confidential client – Edward Kee was engaged as a consulting expert in an international arbitration case related to a new nuclear power plant completion delay, 2012.

Centrus Energy (formerly USEC or U.S. Enrichment Corporation) – analyzed the market impact of placing the Advanced Centrifuge Project into commercial operation, focusing on competition in the global uranium enrichment industry; public report, 2013.

ECRA (Electricity & Co-generation Regulatory Authority of the Kingdom of Saudi Arabia) – retained to evaluate Saudi Arabian Power Purchase Agreements (PPAs) and their potential impact on planned restructuring/reform of the Saudi electricity industry, 2013.

King Abdullah City for Atomic and Renewable Energy (K.A.CARE) – part of an Oliver Wyman team providing advice on Saudi Arabia's planned nuclear power fleet investment and K.A.CARE strategy, 2012 to 2013.

U.S. Department of Energy – provided an analysis of regulatory and market risks of a proposed new U.S. nuclear power plant in support of the U.S. DOE nuclear loan guarantee program due diligence, 2011.

Singapore – Led NERA team that assisted the Singapore Ministry of Trade and Industry in a nuclear power pre-feasibility study focused on the economic viability of nuclear energy as a potential long-term fuel source in the context of Singapore's electricity market structure, projected electricity demand, limited land availability, and lack of indigenous generation fuel resources, 2011.

TNB (Tenaga Nasional Berhad) – Edward Kee advised Malaysian electric utility TNB on developing a long-term strategy and roadmap for Malaysian nuclear power, 2008.

CPS Energy – assisted CPS Energy with due diligence, Board review, and Public Consultation process related to their participation in the new South Texas Project Unit 3 & 4 nuclear power plant project, 2008 to 2009.

J.P. Morgan – valuation and appraisal of leasehold interests in an operating U.S. nuclear power plant, 2008.

Eskom – provided business due diligence advice to Eskom related to the 2008 Nuclear One procurement process, reviewed vendor bids and draft contracts, and provided an independent report to the Management Committee and Board, 2008.

The City of San Antonio – advised the Mayor, City Council, and City staff on CPS Energy’s potential participation in the South Texas Project nuclear plant expansion, 2007.

Constellation Energy Group – assisted Constellation in Calvert Cliffs 3 nuclear power plant development; compared projected power costs across technologies; and analyzed the projected economic impact of a new nuclear plant on the existing non-nuclear generation portfolio, 2007.

CER (Commission for Energy Regulation), Republic of Ireland – led PA Consulting Group’s two-year engagement to review interim electricity trading arrangements, design a new Irish electricity market consistent with Irish and E.U. legislation, and outline a comprehensive market power mitigation scheme, 2002 to 2004.

Trans-Elect – retained by Trans-Elect, a pure-play electricity transmission company, to assist in acquiring transmission companies and strategy development, 2002.

Edison Electric Institute – provided advice on liability assumed by transmission owners and market operators in a shift from state to FERC jurisdiction, focused on the potential increase in liability due to end-use customers seeking consequential damages compensation after system outages, 2002.

Consolidated Edison – retained as a consulting expert on risk management policies and practices in a civil litigation case arising from a failed utility company merger, 2001.

Government of South Australia, Australia – Economic Advisor to the Government of South Australia. Provided advice on the reform, restructuring, and privatization of the former state-owned electricity industry. Worked with investment bankers in arranging a long-term lease arrangement, assisted with the transition to the National Electricity Market, developed and implemented an approach to restructure the single incumbent government utility, developed and implemented a market power mitigation program involving vesting contracts, and assisted in several proceedings before the Australian Competition and Consumer Commission, 1997 to 2000.

Government of Queensland, Australia – advised Queensland Treasury and Cabinet on reform of government-owned electricity companies, power purchase contracting, retail electricity competition, the development of the Papua-New Guinea natural gas pipeline, and related energy industry issues, 1999.

Government of Victoria, Australia – advised Victorian Treasury and Cabinet on electricity security-of-supply, government intervention in the electricity spot market, electricity industry cross-ownership rules, and related electricity industry issues, 1999.

National Electricity Code Administrator, Australia – led the review of the integration of energy markets and network services; the review examined the extent to which full nodal spot pricing should be applied in the Australian National Electricity Market, 1999.

National Electricity Market Management Company, Australia – advised NEMMCO on its strategic planning and risk management processes, 1999.

DNIB (De Nationale Investeringsbank Asia Ltd), Australia – advised DNIB about their participation in the lending consortia to newly privatized gas and electricity retail and distribution companies and generating companies, 1999.

National Electricity Market Management Company, Australia – developed and implemented inter-regional electricity market spot price locational hedge instruments and auction process, 1997.

INESPAL – assisted this Spanish government-owned aluminum producer and manufacturer in evaluating power supply options, including independent power producers, renewed contracts with incumbent utilities, and other options, 1996.

Commonwealth Edison – provided analysis and advice on Zion nuclear power plant steam generator replacement issues and early closure, 1996.

Illinois Power – provided advice on the Clinton nuclear power plant’s status and whether to restart, retire, or sell the plant. Assisted in the sale process for the Clinton plant, 1998.

U.S. Department of Energy – provided strategic advice on U.S. government tritium production options, including linear accelerators, existing commercial reactors, and a new DOE reactor that would burn MOX fuel derived from surplus weapons program plutonium, 1996.

Westinghouse Electric – consulting expert and case manager for extensive litigation engagement during which expert witness testimony on damages and related issues was developed and presented in lawsuits by multiple electric utilities seeking damages from Westinghouse related to nuclear power plant steam generator tube degradation, 1993 to 1996.

KP&L/KG&E merger – provided consulting advice and testimony support in connection with FERC merger approval docket, 1992.

Edison Electric Institute – prepared an analysis of the economic impact of proposed carbon taxes for EEI, focusing on the electric utility industry and electricity prices, 1992.

Fuji Electric – investigated the commercial feasibility of fuel cells in the U.S. market to determine the configuration and cost necessary for successful market penetration and analyzed

product research and development results to identify likely long-term pricing, U.S. and Japan, 1989.

Dominion Energy – conducted a strategic review of utility non-regulated power subsidiary focusing on the decision-making process for investments and acquisitions, 1989.

Virginia Power – developed and implemented a major power purchase procurement auction process to evaluate offered power purchase agreements from IPPs, including assistance in procurement strategy, soliciting and evaluating bids, and negotiating agreements with winning bidders; provided an independent assessment to state electricity regulator, 1988.

Pacific Gas & Electric – provided analysis and advice on the Diablo Canyon nuclear plant rate case settlement, 1988.

Pacific Gas & Electric – provided analysis and advice on the potential acquisition of the Sacramento Municipal Utility District, including the Rancho Seco nuclear power plant, 1987.

Books

“[*Market Failure - Market-Based Electricity is Killing Nuclear Power*](#)” - How market-based electricity harms the nuclear power industry and some actions to resolve this; published Jan 2021; Kindle ISBN 978-1732364424, Paperback ISBN 978-1732364417. [Japanese translation by JAIF](#) published in Jan 2022.

Academic Presentations

Massachusetts Institute of Technology – Seminar on nuclear power economics for the MIT ANS Student Section; Cambridge, MA, 23 April 2024.

George Washington University Law School – presentation on “The Future of U.S. Nuclear Power,” at the Investable Nuclear Energy Conference; Washington, DC, 10 May 2022.

Wake Forest University – presentation on “Nuclear Power and Market Failure” to Physics Colloquium; Winston-Salem, NC, 7 April 2022.

Wake Forest University - guest lecturer on introduction to nuclear power; Econophysics class (Professors Jed Macosko and Allin Cottrell); Winston-Salem, NC, 7 April 2022.

Wake Forest University - guest lecturer on nuclear power economics and how nuclear power can help with climate change; PHY 120 - Physics & Chemistry of Environment, 13 April 2021.

Iowa State University - guest lecturer on nuclear power economics and the U.S. electricity industry; Nuclear Engineering 430 (Nuclear Energy in Society), 19 April 2016.

Harvard Business School – a presentation on “Disrupting the Nuclear Power Industry” in the HBS 2015 Energy Symposium; Boston, MA, 17 October 2015.

George Washington University - “Future of Nuclear Energy,” panelist on Aftermath of Fukushima Dai-ichi Accident; Washington, DC, 16 March 2012.

Amos Tuck School of Business Administration – guest lecturer on nuclear power economics and the electricity industry; Hanover, NH, 1994.

Training Courses

IAEA Inter-Regional Training Course on Nuclear Power Plant Financing and Risk Allocation; Argonne National Laboratory Argonne, Illinois; taught courses on Nuclear Power Business Models, Nuclear Fuel, and How Nuclear Power Projects Fail, 30 September to 4 October 2024.

Briefing for Nuclear4Climate COP28 delegates on nuclear power economics and related topics, 14 October 2023.

IAEA Inter-Regional Training Course on Nuclear Power Plant Financing and Risk Allocation; Argonne National Laboratory Argonne, Illinois; taught courses on Nuclear Power Business Models, Nuclear Fuel, and How Nuclear Power Projects Fail, 2-6 October 2023.

IAEA Inter-Regional Training Course on Nuclear Power Plant Financing and Risk Allocation; Argonne National Laboratory Argonne, Illinois; taught courses on Nuclear Power Business Models, Nuclear Fuel, and How Nuclear Power Projects Fail, 2-7 October 2022.

IAEA Inter-Regional Training Course on Nuclear Power Plant Financing and Risk Allocation; Argonne National Laboratory Argonne, Illinois; taught a course on Nuclear Power Plant Development Process - Key Costs and Revenues, 17-19 November 2020.

IAEA Inter-Regional Training Course on Advanced Approaches in Financing NPP Projects, Argonne National Laboratory, Argonne, Illinois, taught courses on Power Purchase Agreements and Nuclear Power Project Success / Failure, 15-19 July 2019.

IAEA Inter-Regional Training Course on Financing NPPs; Argonne National Laboratory; Argonne, Illinois; taught a course on Nuclear Fuel Supply Contracts, by video from Tokyo, 12-16 November 2018.

ANS Roundtable on nuclear power PPAs (power purchase agreements) for House and Senate energy staff, Russell Senate Office Building, 12 October 2018.

IAEA Mission to Türkiye; training for Turkish state-owned Electricity Generation Company (Elektrik Üretim A.Ş. or EÜAŞ); taught courses covering commercial and contracting issues related to Nuclear PPAs, Nuclear O&M, Nuclear Fuel, and Spent Nuclear Fuel; and Nuclear Project Success and Failure, 6-8 February 2018.

IAEA Nuclear Financing Course; Argonne National Laboratory; Argonne, Illinois; taught courses covering Nuclear Power and the Electricity Industry; Nuclear Power Purchase Agreements; and How Nuclear Projects Fail, 6-10 November 2017.

Nuclear Innovation Bootcamp; a mentor for Bootcamp teams; sponsored by Nuclear Innovation Alliance and the University of California at Berkeley, August 2017.

INL MeV (Modeling, Experimentation, Validation) Summer School, Idaho Falls, ID; taught a course on Nuclear Plant Closure – Why U.S. nuclear power plants are retiring early and what can be done about it, Idaho Falls, ID, 26 July 2017.

Calpine Corporation - briefed the board of this U.S. non-utility power company on U.S. nuclear power plant economics, focusing on early retirements of nuclear power plants, Houston, TX, November 2016.

Nuclear Innovation Bootcamp; a mentor for Bootcamp teams; sponsored by Nuclear Innovation Alliance and the University of California at Berkeley, August 2016.

IAEA Nuclear Financing Course; Argonne National Laboratory; Argonne, Illinois; taught courses covering Nuclear Power and the Electricity Industry; Nuclear Power Purchase Agreements; and How Nuclear Projects Fail, 5-9 October 2015.

IAEA Interregional Nuclear Energy Information Workshop; Argonne National Laboratory; Argonne, Illinois; taught courses covering Comparative cost structure of nuclear energy; and Impact of alternative electricity industry structures on nuclear power, 3-6 August 2015.

IAEA Nuclear Financing Course; Argonne National Laboratory; Argonne, Illinois; taught courses covering Nuclear Power and the Electricity Industry; Nuclear Power Purchase Agreements; and How Nuclear Projects Fail, 6-10 October 2014.

Commentaries

NECG Commentaries are on the [website](#) with Japanese translations at <http://www.jaif.or.jp/necg-commentary-series/>

Commentary #32 – “[Market Failure – the Book](#)” 7 December 2020

Commentary #31 – “[Time to rethink renewable subsidies](#)” (James Boucher) 11 September 2020

Commentary #30 – “[UK RAB Model](#)” 14 October 2019

Commentary #29 – “[Another Win for Dirty Electricity](#)” 31 May 2019

Commentary #28 – “[Roadblocks for U.S. Nuclear Exports](#)” 25 March 2019

Commentary #27 – “[U.S. Nuclear Still Threatened](#)” 12 March 2019 (18 March 2019 update)

Commentary #26 – “[Japan – Nuclear Power and Electricity Reform](#)” 20 February 2019

- Commentary #25 – [“Hitachi suspends UK nuclear”](#) (Tom O’Sullivan) 23 January 2019
- Commentary #24 – [“Government Support”](#) 17 December 2018
- Commentary #23 – [“Market framework for financing small nuclear”](#) 20 August 2018
- Commentary #22 – [“Long-Term Nuclear Value”](#) 11 July 2018
- Commentary #21 – [“Market Failure”](#) 8 May 2018
- Commentary #20 – [“Fukushima Dai-ichi visit”](#) 24 April 2018
- Commentary #19 – [“Diablo Canyon Retirement”](#) (Dr. Gene Nelson) 11 January 2018
- Commentary #18 – [“U.S. Nuclear Issues Remain”](#) 8 January 2018
- Commentary #17 – [“Better Market Design”](#) (Xavier Rollat) 5 April 2017
- Commentary #16 – [“Peak Nuclear Power”](#) 22 February 2017
- Commentary #15 – [“Existential Threat”](#) 19 January 2017
- Commentary #14 – [“Market Failure & Nuclear Power”](#) 24 June 2016
- Commentary #13 – [“Davis-Besse”](#) 28 April 2016
- Commentary #12 – [“Flexible Nuclear Power”](#) 24 September 2015
- Commentary #11 – [“Nuclear power in Summer \[16 things\]”](#) 12 August 2015
- Commentary #10 – [“U.S. Government Role in Merchant Nuclear”](#) 7 July 2015
- Commentary #9 – [“Nuclear Surrender?”](#) 14 May 2015
- Commentary #8 – [“Death of nuclear power – a foolish prediction”](#) 4 May 2015
- Commentary #7 – [“Turkish Viewpoint”](#) (Tom O’Sullivan) 6 April 2015
- Commentary #6 – [“U.S. State Action on Revenue Certainty”](#) 2 March 2015
- Commentary #5 – [“Revenue Certainty”](#) 9 Feb 2015
- Commentary #4 – [“Nuclear Lessons from Vermont Yankee Closure”](#) 30 December 2014
- Commentary #3 – [“Nuclear Base Load”](#) 3 Nov 2014
- Commentary #2 – [“Nuclear Power & Short-Run Marginal Cost”](#) 1 Oct 2014
- Commentary #1 – [“Nuclear Power – Long-Term Assets in Short-Term World”](#) 31 August 2014

Publications, Speeches, and Media Coverage

“Nuclear Returns,” Edward Kee interviewed for a report on renewed interest in nuclear power and the restart of Three Mile Island 2, Full Measure with Sharyl Attkinson, 16 January 2025.

“Restarting Three Mile Island, a US nuclear power plant that closed for decommissioning,” article in atw - International Journal for Nuclear Power, January 2025.

“Why AI is going nuclear,” Edward Kee interviewed in this VentureBeat feature by Carl Franzen, 18 October 2024.

“Expert: Nuclear energy could help decarbonize electricity sector,” Edward Kee quoted in an article on the Palisades nuclear power plant restart effort by Scott McClallen of The Center Square; 25 April 2024.

“Laying the Foundation for New and Advanced Nuclear Reactors in the United States (2023);” Edward Kee reviewed the draft of this report before it was released; National Academies of Sciences, Engineering, and Medicine, Washington, DC: The National Academies Press, 1 May 2023, <https://doi.org/10.17226/26630>.

“The Nuclear Energy Dilemma,” Edward Kee quoted in this article by Maxime Robin, Le Monde Diplomatique, 1 Aug 2022.

“The Future of U.S. Nuclear Power,” George Washington University Law School, Investable Nuclear Energy Conference, 10 May 2022.

“Nuclear Power and Market Failure,” Wake Forest University Physics Colloquium, 7 April 2022.

IAEA Workshop on the Economics of the Current Generation of Nuclear Power Plants, Session Chair and Panelist in Session on Financing Issues, 3 Mar 2022.

IAEA 2021 65th General Conference; part of a panel of international experts that discussed deployment and financing of U.S. advanced nuclear technologies in a virtual General Conference side event hosted by the United States; 20 Sep 2021.

“Circular Economy – Lessons Learned, from and for Nuclear,” article on how the nuclear power industry can participate in the Circular Economy as it addresses unique end-of-life challenges for nuclear power plants, with Ruediger Koenig, Geoff Bauer, and Julian Halton; atw International Journal for Nuclear Power, Issue 4, Jul 2021.

IAEA Workshop on the Economics of Emerging Reactor Concepts; Chair of Session 1 (Economics of Emerging Reactors and Impact on the Economy and Society at Large) and Panelist in Session 4 (Business Case and Project Structuring, De-risking, Funding, and Financing), 2-4 Jun 2021

“The United States is losing nuclear power when we need it the most;” article on U.S. nuclear power plant early closures and some ways to stop this trend; ANS Nuclear News, May 2021.

“The Other End of the Rainbow, Nuclear Plant End-of-Life Strategies,” article on unique end-of-life challenges for nuclear power plants and potential solutions; with Ruediger Koenig and Geoff Bauer; atw International Journal for Nuclear Power, Issue 2, Mar 2021.

“Nuclear New Build – How to Move Forward,” an article on problems facing new nuclear power and some potential solutions; with Ruediger Koenig; atw International Journal for Nuclear Power, Issue 1, Jan 2021.

“How oil & gas majors could turn the tide against global warming,” World Nuclear News Viewpoint; with Amjad Ghori, Melissa Hersh, Paul Murphy, and Xavier Rollat, 12 June 2020.

“How oil & gas majors could turn the tide against global warming,” NECG Report; with Amjad Ghori, Melissa Hersh, Paul Murphy, and Xavier Rollat, 11 June 2020.

“Enhancing the Economic Competitiveness of Advanced Nuclear,” Global America Business Institute (GABI) virtual workshop; expert on nuclear economics, 28 May 2020.

G20 Energy Sustainability Working Group; Workshop on Circular Carbon Economy Innovation in Reduce, Reuse, Recycle, and Remove; panelist on nuclear power, Riyadh, Saudi Arabia, 5-6 March 2020.

NECG submission in response to the Victoria Environment and Planning Committee inquiry into potential benefits to Victoria in removing prohibitions enacted by the Nuclear Activities (Prohibitions) Act 1983, 24 February 2020.

“Short-Run Marginal Cost and Fixed Cost – implications for flexible nuclear operation,” delivered a presentation at the IAEA Technical Meeting on Economics of Flexible Operation in Nuclear Power Plants, Phoenix, AZ, 3-5 Dec 2019.

“WNN Viewpoint: Can a regulated asset model help deliver new investment?” World Nuclear News Viewpoint; Edward Kee, Ruediger Koenig, Paul Murphy, and Xavier Rollat, 27 November 2019.

“Why Mega-Projects Fail,” delivered a presentation as part of a session on Risk Management in Financing a Multinational Repository for Spent Fuel and High-Level Waste, IFNEC Week 2019, Washington, DC, 12-14 November 2019.

Titans of Nuclear, Edward Kee expert interview, 21 Oct 2019.

NECG submission, with DUNE (Down Under Nuclear Energy), to the Australian Council of Governments Energy Security Board (ESB) Post-2025 market design issues paper; Edward Kee and Paul Murphy, 13 September 2019.

NECG submission to the Australian Parliament Inquiry into the Prerequisites for Nuclear Energy in Australia, 13 September 2019.

NECG submission to the New South Wales Legislative Council Inquiry into the Uranium Mining and Nuclear Facilities (Prohibitions) Repeal Bill 2019, 3 September 2019.

“Multilateral Nuclear Energy Dialogue - Forming a Coalition of the Willing,” speaker on Developing an Institutional Framework for Expanded Global SMR and Advanced Reactor Deployments, Henderson, NV, 26-29 August 2019.

“Nuclear power’s role in 21st Century economy,” panelist in Powering our Economy – The Energy Grid, Fredericksburg Regional Chamber of Commerce, Fredericksburg, VA, 29 May 2019.

“Paving the Way for SMR and Advanced Reactor Deployment to Support a Clean Growth Strategy for the Developing World by Reshaping Current Approaches,” Global America Business Institute (GABI), GABI Expert Brief #34; Edward Kee, Ken Luongo, and Paul Murphy, 16 May 2019.

NECG submission in response to the UK Parliament Inquiry on Financing Energy Infrastructure issued by the Business, Energy, and Industrial Strategy Committee; Edward Kee, Amjad Ghori, Ruediger Koenig, Fabienne Pehuet Lucet, Paul Murphy, and Xavier Rollat with peer-review by Prof. Graham Weale, 2 April 2019.

“Roadblocks for U.S. Nuclear Power?” Atlantic Council EnergySource, Melissa Hersh, and Edward Kee, 20 March 2019.

“Economics and advanced reactor technology development,” International Symposium on Nuclear Energy Technology Development, sponsored by METI, IEEJ, and IAE, by video, Tokyo, 12 February 2019.

“Nuclear power and the role of government,” 5th Central & Eastern Europe Nuclear Industry Congress 2019, Prague, Czech Republic, by video, 28-29 January 2019.

“Debate Continues: Can New Technology Save Nuclear Power?” POWER, Edward Kee quoted in this article by Kennedy Maize, 1 January 2019.

“Nuclear power and the role of government,” IFNEC + NICE Future - Challenges and Opportunities Facing Nuclear Energy in an Energy Transitions Context: Innovation and Actions to Advance Clean Nuclear Energy, Tokyo, 13-14 November 2018.

“Poland’s Role in Energy Bridge and Regional Energy Security,” Atlantic Council EnergySource; Melissa Hersh and Edward Kee, Part 3 of a 3-Part series, 17 October 2018.

“Ukraine’s Nuclear State of Play: The International Dimension,” Atlantic Council EnergySource; Melissa Hersh and Edward Kee, Part 2 of a 3-Part series, 9 October 2018.

“What Role can Energy Bridge plan in Ukraine’s energy resilience?” Atlantic Council EnergySource; Melissa Hersh and Edward Kee, Part 1 of a 3-Part series, 3 October 2018.

“Interest in Small Modular Nuclear Reactors is growing. So are fears they aren’t viable:” green tech media; Mr. Kee quoted in this article by Jason Deign, 14 March 2018.

“Financing of Nuclear Projects,” Congressional Briefing – Importance of Commercial Nuclear Exports to the U.S. Economy, Rayburn House Office Building, Washington DC, 11 June 2018.

“Nuclear Power and Electricity Deregulation: Lessons from the U.S. Experience,” 51st Japan Atomic Industrial Forum Conference, Tokyo, 9 April 2018.

“Global Nuclear Market Economic Dynamics,” Technical Track 18A, PowerGen International, Las Vegas NV, 6 December 2017.

“A market fix for nuclear,” article on U.S. nuclear power situation, Nuclear Engineering International magazine, December 2017.

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“Why More Flexible Operation Won’t Save U.S. Nuclear Power Plants,” green tech media; Mr. Kee quoted in this article by Jason Deign, 30 October 2017.

“Early retirement of nuclear power – market failure, failing markets, and the nuclear power industry,” NEI International Uranium Fuel Seminar, Seattle OR, 24 October 2017.

“Economic and Market Challenges Facing the U.S. Nuclear Commercial Fleet – Cost and Revenue Study;” INL/EXT-17-42944; U.S. DOE/ESSAI report, September 2017.

“The Impact of Shutting Down Nuclear Power;” The Global Energy Leaders Podcast, Episode 57, 6 July 2017.

“EIA panel: Nuke financial woes are a ‘market failure,’” UtilityDive; Mr. Kee quoted in this article by Krysti Shallenberger, 27 June 2017.

“The Future of U.S. Nuclear Power,” 2017 EIA Energy Conference, Washington DC, 26 June 2017.

“Nuclear power is booming in Asia as U.S. industry struggles,” Mr. Kee quoted in this article by Matt Smith in Seeker.com, 8 May 2017.

“Dispelling Nuclear Myths,” 2017 American Nuclear Society National Student Conference, Pittsburgh, PA, 8 April 2017.

“Market and economic assessment of nuclear power – focus on Canada and USA,” Briefing for Gowling WLG attorneys and clients, Toronto Ontario, 28 February 2017.

“Here’s Why the U.S. Nuclear Industry is in Jeopardy,” Mr. Kee quoted in this article in Seeker.com, 24 February 2017.

“Financial woes of Westinghouse parent company worry U.S. nuclear industry,” Mr. Kee quoted in this article in Nucleonics Week, 9 February 2017.

“U.S. Nuclear Economic Challenges;” delivered a presentation on market failure and nuclear power plant early retirements at 2016 Nuclear Power International; Orlando, FL, 13 December 2016.

“U.S. Nuclear Power Overview;” delivered a presentation on the U.S. nuclear power industry focusing on market failure and nuclear power plant early retirements at 2016 GenForum at PowerGen International; Orlando, FL, 12 December 2016.

“Improving the economics of nuclear power,” delivered a presentation on the magnitude of the gap between market revenue and operating costs for U.S. nuclear power plants; Global America Business Institute (GABI), Washington, DC, 6 October 2016.

“Economic and Market Challenges Facing the U.S. Nuclear Commercial Fleet,” INL/EXT-16-39951, U.S. DOE/ESSAI report, September 2016.

“Can our need for a carbon-free future override our fears of nuclear energy?” Mr. Kee was quoted in this article by Debbie Carlson in The Guardian U.S. Edition, 12 September 2016.

“Exelon’s purchase of FitzPatrick likely to boost profitability, analysts say,” Mr. Kee quoted in this article in Nucleonics Week, 11 August 2016.

“Market failure and nuclear power,” article in the Bulletin of Atomic Scientists, 4 August 2016.

“Market Failure & Nuclear Power,” a presentation on the U.S. electricity market approach’s failure to support nuclear power; Global America Business Institute (GABI), Washington, DC, 28 June 2016.

“Carbon pricing not enough to help nuclear power;” World Nuclear News Viewpoint, 8 June 2016.

“Impact of Carbon Pricing on nuclear power projects,” IFNEC Nuclear Financing Conference, Paris, France, 12 May 2016.

IFNEC Nuclear Financing Conference; assumed the role of expert advisor to the Energy Minister in two nuclear role-playing exercises, Paris, France, 12 May 2016.

Participated in a debate on the economic basis of the proposed Saudi nuclear power program, Nonproliferation Policy Education Center (NPEC), Washington, DC, 5 May 2016.

“World experience with nuclear power and electricity reform,” 49th Annual Japan Atomic Industrial Forum Conference, Tokyo, Japan, 12 April 2016.

“Views from the Financial Community;” panelist in the CINTAC – Global Nuclear Energy Financing Workshop, Washington, DC, 11 March 2016.

“The U.S. Energy Sector: Structure, Policy, and Recent Developments,” co-author (with Paul Murphy of Gowlings and Lindsay Hall of Milbank Tweed) of this chapter in “Energy Law and Energy Infrastructure Development for a Low-Carbon World,” Cambridge University Press, (book not published), 2016.

“Part 1: Why nuclear power plants are closing,” and “Part 2: How to prevent nuclear power plant closings;” To close or not to close Mega Session, Nuclear Power International, Las Vegas, NV, 8 December 2015.

“Will Cheap Natural Gas Box Out Investments in Advanced Coal and Nuclear Energy?” Mr. Kee quoted on the economics of nuclear power in the U.S. and the world in an article by Ken Silverstein in Forbes, 23 November 2015.

“The economic consequences of new models,” Mr. Kee was a panelist in this session at the Utilities in a Time of Change conference sponsored by the Public Utilities Fortnightly, Scottsdale, AZ, 18 November 2015.

“Nuclear Energy: The Federal and State Approach to Compliance with the Clean Power Plan (CPP),” a panelist in the General Chair’s Special Session, American Nuclear Society 2015 Winter Meeting, Washington, DC, 10 November 2015.

“Merchant Nuclear Power,” NECG Knowledge Partner Paper; the Middle East Nuclear Power Briefing 2015, Abu Dhabi, UAE, 13-14 October 2015.

“Merchant Nuclear Power,” NECG Knowledge Partner Paper; 4th Annual Nuclear Energy Development Summit, Istanbul, Turkiye, 4 October 2015.

“Nuclear Revenue Certainty,” a presentation at the Middle East Nuclear Power Briefing 2015, Abu Dhabi, UAE, 13-14 October 2015.

“Nuclear Power and the electricity industry,” a presentation at the NEI International Uranium Fuel Seminar, Beaver Creek, CO, 5 October 2015.

“Nuclear Power Economics and Markets,” Opening address at the IBC Decommissioning of Nuclear Reactors & Materials conference, Miami, FL, 29 September 2014.

“Saudi Arabia’s Nuclear Plans May Be Hobbled by U.S. Law,” Mr. Kee quoted in this article in Fuel Cycle Week, 20 August 2015.

“Decision Time looms for Saudi Arabia on nuclear power,” Mr. Kee quoted in this article on the Saudi Arabian nuclear power program, Arabian Business, 18 August 2015.

“Cheap natural gas might doom new FERMI nuke plant,” Mr. Kee quoted in this article in the Detroit Free Press, 23 February 2015.

“Can nuclear succeed in liberalized power markets?” World Nuclear News, 4 February 2015.

“U.S. nuclear industry in decline,” Nuclear Engineering International, 28 January 2015.

“Project by project update [for U.S. nuclear]: COL licenses under review,” Nuclear Engineering International, 28 January 2015.

“IEA U.S. Energy Policy Review – Lessons for nuclear power,” Knowledge Partner paper for 3rd Asian Nuclear Power Briefing 2015, Hanoi, Vietnam, 22-23 January 2015.

“Role of Government in Nuclear” Knowledge Partner paper for 3rd Annual Nuclear Energy Development Summit, Budapest, Hungary, 2-4 October 2014.

“Rescuing U.S. Merchant Nuclear Power,” panelist at American Nuclear Society Utility Working Conference 2014, Amelia Island, FL, 11 August 2014.

“Nuclear Energy Around the Globe: Strengths, Weaknesses, Opportunities, Threats,” panelist on nuclear power business models; Panel Discussion at the Nuclear Energy Assembly (NEI Annual Conference), Scottsdale, AZ, 21 May 2014.

“Rescuing U.S. Merchant Nuclear Power: Advancing National Security, Economic, Energy, and Environmental Imperatives,” with Elise Zoli, The Electricity Journal, April 2014.

“Economic Impact of Japanese nuclear shutdown,” with Hiroaki Ishigaki at The Future of Nuclear Power in Asia conference, Tokyo, Japan, 17-18 February 2014.

“2014 – Asian Nuclear Power Outlook,” Knowledge Partner paper for The Future of Nuclear Power in Asia conference, Tokyo, Japan, 17-18 February 2014.

“Natural gas glut crimps nuclear power,” Mr. Kee quoted in this article on electricity market issues related to the early retirement of the Kewaunee merchant nuclear power plant for economic reasons, The Christian Science Monitor - CSMonitor.com, 8 May 2013.

“Role of Nuclear Energy in Global Energy Markets,” presentation at the Nuclear Energy Development Summit 2013, Eastern Europe, Türkiye, and the Middle East, Istanbul, Türkiye, 21 November 2013.

“Financing Issues Associated with the Development of an Embarking Nuclear Power Program,” Economics and electricity market expert panelist, IFNEC Finance, Regulatory, Energy Planning Authority Workshop, Abu Dhabi, UAE, 22 October 2013.

“Global perspective on nuclear energy and the implications for Europe,” a presentation at 2nd European Nuclear Power Briefing 2013, Budapest, Hungary; 22-25 September 2013.

Saudi Sustainable Energy Symposium, sponsored by King Abdullah City for Atomic and Renewable Energy, introductory presentation on nuclear power and moderation of three international panels on nuclear power, Riyadh, Saudi Arabia, 24 April 2013.

“Rush to Natural Gas Has Coal-Fired Utilities Seeing Red,” Mr. Kee quoted in this article on the impact of unconventional (shale) natural gas supplies on the U.S. electricity industry, Wall Street Journal, 24 January 2013.

“Emerging Nuclear Power Programs,” Panel Chairman, Mega-Session IV, Nuclear Power International, Orlando, FL, 11 December 2012.

“Global Nuclear Power,” panelist in the Infocast “Reshaping of the Nuclear Industry Post-Fukushima” online seminar, 8 November 2012.

“Global Nuclear Power,” presentation on future nuclear power plant development drivers at the World Energy in 2040 conference sponsored by Capital Alliance, M&A International, and Fulbright & Jaworski, Dallas, TX; 25 October 2012.

“Issues and Challenges for Merchant Nuclear Projects,” delivered a presentation at U.S. NRC Public Meeting on Financial Qualifications for Merchant Nuclear Plant Combined License Applicants, Rockville, MD, 11 October 2012.

“Economics of Nuclear Projects,” presentation at the Marsh Nuclear Insurance U.S. Nuclear Energy Center of Excellence Annual Risk Management Seminar, Ponte Vedra Beach, FL, 19 September 2012.

“Issues and Challenges for Merchant Nuclear Projects,” a presentation at the World Nuclear Association 37th Annual Symposium, London, UK, 13-14 September 2012.

“U.S. NRC order could delay decision on new nuclear reactor licensing,” Mr. Kee quoted on the likely impact on the U.S. nuclear industry because of an NRC decision to defer COL and License renewal decisions while addressing issues raised by an Appeals Court decision striking down the NRC Waste Confidence Rule, Platt’s, 20 August 2012.

“Utility Perspectives on Drivers for Adoption of SMR Technology” and “Financeability of SMR Technology,” led panel discussions at the Commercializing Small Modular Reactors for Domestic and International Markets 2012 conference, Washington, DC, 18-19 July 2012.

“International SMR Programs and Markets,” presentation at the Small Modular Reactors and International Markets Executive Forum 2012, Washington, DC, 17 July 2012.

“Economic implications of a major event on global nuclear power industry,” Utilities Service Alliance (USA) Executive Summit 2012, Colorado Springs, CO, 13 June 2012.

“A View of Nuclear Growth at Home and Abroad,” speaker in this session at the U.S. Nuclear Energy Institute Nuclear Energy Assembly 2012, Charlotte, NC, 21-23 May 2012.

International Framework for Nuclear Energy Cooperation (IFNEC) Finance Workshop, expert panelist for nuclear plant financing scenarios, Lancaster House, London, UK, 9-10 May 2012.

“Future of Nuclear Energy,” panelist on Aftermath of Fukushima Dai-ichi Accident, George Washington University, Washington, DC, 16 March 2012.

“Nuclear Energy – Is There a Future?” 39th Annual Public Utilities Research Center Conference; the University of Florida, Tallahassee, FL, 15 February 2012.

“U.S. Nuclear Industry’s Fate Rests with Southern Company,” Mr. Kee quoted on the importance to the nuclear power industry of the Vogtle expansion nuclear power project, Moneynews, Thompson/Reuters, 15 February 2012.

“Alternatives for Spent/Used Fuel,” Nuclear Safety Post-Fukushima conference, Washington, DC, 6 December 2011.

“Small Modular Reactors – Financial Perspectives,” American Nuclear Society (ANS) Winter Meeting 2011, SMR Business Case session, Washington, DC, 1 November 2011.

“New Nuclear Build Strategy - where do we go from here?” Panel Chairman, Nuclear Energy Insider, 3rd Annual Nuclear Construction Summit, Charlotte, NC, 26 October 2011.

“Global Nuclear Power Developments after Fukushima,” Australian Energy User Association, EUAA Annual Conference (by video conference), Melbourne, Australia, 19 October 2011.

“Global Nuclear Power Developments after Fukushima,” Goldman Sachs utility sector institutional investors, New York, NY, 17 October 2011.

Bloomberg TV, Street Smart, Mr. Kee interviewed on small modular reactors, 23 September 2011.

“Miners See Mixed Effects in Frail Economy, Falling Dollar,” Mr. Kee quoted on global uranium markets and prices, Fuel Cycle Week, Vol. 10, No. 437, 11 August 2011.

“Economics of nuclear power in Utah;” panelist in a forum on the proposed Blue Castle nuclear power project at the Sutherland Institute, Salt Lake City, UT, 19 July 2011.

“If Indian Point Closes, Plenty of Challenges,” Mr. Kee quoted on the regional electricity market impact when the Indian Point nuclear power plant is closed, New York Times, 13 July 2011.

“Fukushima and Nuclear Power: Can we live without it?” panelist in an online seminar sponsored by the Energy Collective, 29 June 2011.

“Small Reactor Economics,” Nuclear Power Europe conference (presented by a NERA colleague due to schedule conflicts), Milan, Italy, 8 June 2011.

“Nuclear: Fukushima - the Aftermath,” Thought Leader at 2011 Bloomberg New Energy Finance Summit, participated in an opening panel discussing Fukushima’s impact on the nuclear power markets, New York, NY, 4 April 2011.

“U.S. May Build Five New Nuclear Reactors by 2020, New Energy Finance Says,” Mr. Kee quoted on the impact of natural gas prices on nuclear power and renewable energy projects, report on Bloomberg New Energy Finance Summit, Bloomberg, 4 April 2011.

“International Small Modular Reactor Programs and Markets,” Panel Chairman at the Building the Value Chain for Commercializing Small Modular Reactors 2011 Conference, Washington, DC, 28 March 2011.

“Global nuclear power – China leads the way,” presentation at American Nuclear Society meeting; Washington, DC, 15 February 2011.

“Asia’s Nuclear Energy Boom has Potential to be America’s First Wave,” Nuclear Town Hall Newsmakers, Mr. Kee interviewed by William Tucker, 13 January 2011.

“Duke to Buy Progress Energy for \$13.7 Billion,” Mr. Kee quoted on the merger’s potential impact on new nuclear build projects, New York Times – Deal Book, 10 January 2011.

“Deploying Small Modular Reactors in the U.S.,” chair and organizer of this Mega-Session panel at Nuclear Power International, Orlando, FL, 14 December 2010.

“Global nuclear power developments – Asia leads the way,” presentation at Nuclear Energy Asia conference, Hong Kong, China, 7 December 2010.

“Global Demand for Nuclear Energy and Risk Management Issues,” led a seminar on global nuclear power markets, strategic issues for the nuclear power industry, the role of government in the nuclear power industry, and small reactor market assessment, JOI and JBIC Seminar, Tokyo, Japan, 24 November 2010.

“DOE Nuclear Power Plant Loan Guarantees: Evaluating Regulatory & Market Risk,” presentation at the Marsh U.S. Nuclear Energy Center of Excellence Annual Risk Management Seminar, Palm Beach, FL, 22 September 2010.

“Asia to lead the shift to Nuclear Power,” IQPC interview of Mr. Kee in advance of a Nuclear Energy Asia conference in Hong Kong, September 2010.

“Why new build won’t happen here,” Mr. Kee quoted on the electricity market and other hurdles facing U.S. merchant nuclear projects, Fuel Cycle Week, Vol. 9, No. 393, 8 September 2010.

“2010 Nuclear Power Briefing,” presentation to Goldman Sachs, Morgan Stanley, and institutional investors groups, New York, NY, 23 March 2010.

“A look ahead at some [nuclear] fuel issues for 2010,” Mr. Kee interviewed on nuclear fuel markets and related issues, ANS Nuclear News, February 2010.

“Korean 'Group's UAE Victory Surprises Few Nuke Insiders,” Mr. Kee quoted on nuclear industrial development, nuclear industrial capacity, and nuclear build experience in South Korea, Fuel Cycle Week, Vol. 9, No. 358, 6 January 2010.

“Timing Uncertain for Federal Nuclear Loan Guarantees,” Mr. Kee interviewed on DOE loan guarantee process, Power Engineering International, January 2010.

“Economics of Nuclear Power,” Mega-Session presentation at the Nuclear Power International 2009 Conference, Las Vegas, NV, 8 December 2009.

“Nuclear Development Snapshots,” a summary of Eastern European nuclear activities, with Glenn George, in Platt's Energy in East Europe, Issue 177, 20 November 2009.

“DOE Loan [Guarantees]: chicken or egg?” in Nuclear Engineering International, September 2009.

“First Wave or Second Wave?” article on first-mover strategy for new nuclear power projects in the U.S. in Nuclear Power International, June 2009.

“Global Nuclear Power,” presentation at the Goldman Sachs Ninth Annual Power & Utilities Investor Conference; New York, NY, 19 May 2009.

“State Support is Key: New nuclear power plants may need significant government support,” in Nuclear Engineering International, January 2009.

“Nuclear Fleet Strategies,” presentation at the futurepower Conference, London, UK, 5 November 2008.

“Global Nuclear Power,” presentation at the Goldman Sachs Eighth Annual Power & Utilities Investor Conference, New York, NY, 13 May 2008.

“Nuclear Fuel Future,” in Public Utilities Fortnightly, February 2008.

“Nuclear Fuel: A New Market Dynamic,” in The Electricity Journal, December 2007.

“Nuclear Renaissance,” presentation at the EUCI “Who will build generating baseload capacity?” Conference, Salt Lake City, UT, 8 March 2007.

“[Nuclear] Loan Guarantees under EPA Act,” with Robert Mudge, in Energy Law Journal, Vol.28: 2, Fall 2007.

“Nuclear Fuel Market Faces Challenges,” a three-part article in The Desk, 19 October, 26 October, and 9 November 2007.

“New Nukes,” Mr. Kee quoted on the likely cost of new nuclear power plants in this article on new nuclear power projects in Florida, Florida Trend, 1 March 2006.

“The Energy Policy Act of 2005—Nuclear Power Incentives,” presentation to the Institute for Energy Economics of Japan, Washington, DC, 1 December 2005.

“The Energy Policy Act of 2005,” presentation on incentives for new nuclear power to the Virginia Industrial Energy User Group, Richmond, VA, 21 September 2005.

“Competition [in Ireland] to Flow from Single Market and Restructured Electricity Supply Board,” in Platt’s European Electricity Review, June 2005.

“Reaping the Benefits of Electricity Industry Reform: Defining and Limiting the Use of Price Controls,” in PA Consulting Viewpoint, February 2005.

“Margadh Aibhléise na hÉireann: A New Electricity Market for Ireland,” in The Electricity Journal, January/February 2004.

“Will Monti Pull the Plug on [Nuclear] State Aid?” in Wall Street Journal Europe, 15 December 2003.

“An Emerald Market? A New Electricity Market for Ireland,” in Power Economics, 5 December 2003.

“Implementing the New Irish Electricity Market,” with C. Mannion of Ireland’s Commission for Energy Regulation, presentation at the SMi Irish Energy conference, Dublin, Ireland, 28 November 2003.

“Regulated Businesses: Maximizing Shareholder Value through Active Management,” in PA Consulting Viewpoint, January 2003.

“Will There Be Trouble Ahead?” article assessing the Australian electricity market’s future in Electricity International, July 2002.

“Privatization and Deregulation - Moving from Monopolies to Markets,” in PA Consulting Viewpoint, January 2002.

“The Role of Retailers in the Spot Market,” presentation at the Association of Energy Service Professionals (AESP) Annual Meeting, Jacksonville, FL, 5 December 2001.

“Texas Electricity Market: Opportunities for Competitive Energy Markets,” presentation at Power Markets 2002: Energy Policy and its Impact on Energy Markets, Washington, DC, 16-17 October 2001.

“Super RTOs - How will FERC Win the West?” presentation at the Western Power Trading Forum; Stevenson, WA, 5 October 2001.

“An Uncertain Path - Asian Electricity Reform in the Wake of the California Market Failure,” article, with M. Crosetti and J. George of PA Consulting Group, in Power Engineering International, September 2001.

“2001 U.S. National Energy Policy,” presentation at Energy Policy and the Electric Power Industry: Balancing Energy Needs and Environmental Concerns, Energy & Mineral Law Foundation, Cincinnati, OH, 10-11 September 2001.

“Vesting Contracts: A Transition Tool,” article in The Electricity Journal, July 2001.

“Bush’s National Energy Policy,” in Power Economics, July/August 2001.

“Victorian Power: New Market Investment,” IBC Conference on the New Era of Power in Victoria, Melbourne, Victoria, Australia, 14 June 2000.

“An Economic Review of the National Electricity Market: Predicting the Next Stage,” IIR Electricity Trading 2000, Sydney, New South Wales, Australia, 13 June 2000.

“Security of Supply in the NEM,” Presentation to Victorian Cabinet Committee, Melbourne, Victoria, Australia, 25 May 2000.

“Security of Supply in the NEM,” Presentation to Union officials and Consumer Interest Groups, Melbourne, Victoria, Australia, 25 May 2000.

“Ownership and Risk Management: The Case for Privatization,” presentation at the Queensland Power & Gas Conference; Brisbane, Queensland, Australia, 24 May 2000.

“The Dynamics of the Wholesale Electricity Market,” IBC South Australia Power Briefing Conference, Adelaide, South Australia, Australia, 27-28 April 2000.

“Infrastructure Risk Management,” South Australian Power & Gas Conference, Adelaide, South Australia, Australia, 3-4 April 2000.

“South Australian Perspective on Interconnectors,” IBC Interconnect 2000 Conference, Sydney, New South Wales, Australia, 27 March 2000.

“International Experience in Nodal Pricing: Focus on Market Power,” given at the IBC Nodal Pricing One-Day Update; Sydney, New South Wales, Australia, 14 March 2000.

“Integrating Energy Markets and Network Services,” Conference Chairman, presentation at National Power Forum Conference, Melbourne, Victoria, Australia, 21 February 2000.

“Review of the First Year of the Electricity Market,” South Australian Employers’ Chamber of Commerce and Industry, Adelaide, South Australia, Australia, 18 February 2000.

“Integrating Energy Markets and Network Services,” presentation to the Victorian government, South Australian government, Queensland government, National Generator Forum, Australian Co-generation Association, Electricity Retailers Association, and other groups, Australia, December 1999.

“The US Experience with Nodal Pricing,” and “The NZ Experience with Nodal Pricing,” National Electricity Code Administrator Forum on the Scope for Integrating the Energy Market and Network Services, Sydney, New South Wales, Australia, 22 November 1999.

“Draft Regulatory Test for New Interconnectors and Network Augmentations,” presentation to Commissioners and Staff of the Australian Competition and Consumer Commission, Canberra, Australian Capital Territory, Australia, 21 October 1999.

“Integrating Energy Markets and Network Services (with Nodal Pricing Examples),” National Electricity Code Administrator Forum on Transmission Pricing, Melbourne, Victoria, Australia, 24 September 1999.

“Locational Spot Pricing in the NEM,” presentation to the National Electricity Code Administrator Board, Sydney, New South Wales, Australia, 21 September 1999.

“Electricity Supply Industry Reform,” seminar for NSW Members of Parliament; Sydney, New South Wales, Australia, 9 September 1999.

“Retailer Risk: A US Case Study,” NECA / AFMA / IBSA Financial Risks in the Electricity Industry Conference, Sydney, New South Wales, Australia, 31 August 1999.

“National Electricity Market Update,” South Australia Power Lease Briefing Conference, Adelaide, South Australia, Australia, 30 August 1999.

“South Australian Vesting Contracts,” Public Forum sponsored by Australian Competition and Consumer Commission, Adelaide, South Australia, 16 August 1999.

“South Australian Vesting Contracts,” presentation to Commissioners and Staff of Australian Competition and Consumer Commission; Sydney, New South Wales, Australia, 25 June 1999.

“National Electricity Market Update,” South Australian Employers’ Chamber of Commerce and Industry, Adelaide, South Australia, Australia, 31 May 1999.

“Electricity Market Concepts and South Australian Issues,” Contestable Customer Forum, Adelaide, South Australia, Australia, 19 May 1999.

“Economic Purchasing and the Papua-New Guinea natural gas Pipeline,” presentation to the Infrastructure and Economic Policy Committee, Queensland Premier and Cabinet offsite meeting, Toowoomba, Queensland, Australia, 9 May 1999.

“Contestable Customer Forum,” Adelaide, South Australia, Australia, 19 April 1999.

“Contestability Schedule and Transition Tariff Arrangements,” Electricity Retailer Briefing, Adelaide, South Australia, Australia, 7 April 1999.

“Update on Electricity Industry Reforms,” Presentation to Upper Spencer Gulf Common Purpose Group, Port Augusta, South Australia, Australia, 31 March 1999.

“South Australian Electricity Market,” South Australia Power Lease Briefing Conference, Adelaide, South Australia, Australia, 30 March 1999.

“South Australian Electricity Market – Generation,” South Australia Power & Gas Conference, Adelaide, South Australia, Australia, 17-18 March 1999.

“Market Power or Market Structure? – UK Electricity Market Review,” presentation at the Electricity Supply Association of Australia Regulation Conference; Melbourne, Victoria, Australia, 23 February 1999.

“South Australian Electricity Market,” Contestable Customer Forum, Adelaide, South Australia, Australia, 11 February 1999.

“Briefing on South Australia – New South Wales Interconnector (SANI), RiverLink, Pelican Point and Market Issues,” South Australian Employers’ Chamber of Commerce and Industry & South Australia Gas and Electricity Users Group, Adelaide, South Australia, Australia, 3 December 1998.

“South Australian Generation Market,” Presentation to Bidders for New Entry Opportunity, Adelaide, South Australia, Australia, 30 November 1998.

“South Australian Electricity Market,” Electricity Retailer Forum, Adelaide, South Australia, Australia, 30 October 1998.

“National Electricity Market: State Issues, Regulation, and Timetable for Contestability,” Australian Council of Professions, Adelaide, South Australia, Australia, 20 October 1998.

“National Electricity Market: State Issues, Regulation, and Timetable for Contestability,” South Australian Employers’ Chamber of Commerce and Industry, Adelaide, South Australia, Australia, 14 October 1998.

“Market Structure & Reform: Regulating Bodies and their Role,” Australian Institute of Management, Adelaide, South Australia, Australia, 9 September 1998.

“South Australian Electricity Industry Reform and Privatisation,” Presentations to Energy Markets Seminar, Property Council of Australia, Local Government Association, and Adelaide Business leaders, Adelaide, South Australia, Australia, August and September 1998.

“South Australian Electricity Industry Reform and Privatisation,” television interview by the Australian Broadcasting Corporation, Adelaide, South Australia, Australia, 2 July 1998.

“System Reliability in South Australia,” Presentation to Premier and Cabinet of South Australia, Adelaide, South Australia, Australia, 25 June 1998.

“Competition Policy and the Electricity Supply Industry,” given at the Australian Labor Party Member of Parliament Seminar; Melbourne, Victoria, Australia, 16 February 1998.

“Projecting Market Prices in a Deregulated Electricity Market,” IBC Developing & Financing Merchant Power Plants in the New US Market, New York, NY, 15-16 September 1997.

“Stranded Purchases? Non-Utility Power Contracts and Utility Industry Deregulation,” PHB Insight, November 1995.

“Determination of Damages in Co-generation Claims,” given at the IGT Power Sales Contracts in the Industry Restructuring Environment Conference, Chicago, IL, 28 September 1995.

“Electric Utility Restructuring: Long- & Short-Term Impact on the Natural Gas Industry,” presentation at IGT Outlook for Natural Gas Conference, Houston, TX, 11 September 1995.

“Strategies for Competing in the Power Marketplace: The View from the Top,” Panel Moderator, Independent Energy Forum, New York, NY, 25 October 1993.

“Still a Lot to Learn About Power Sales,” article in Private Power Executive, September/October 1993.

“Independent Power, Over-Capacity and Disallowances: A New Regulatory Compact?” presentation at the Electricity Generation for the 21st Century Conference, Denver, CO, 25 June 1993.

“[Nuclear] Plant Extinction Exaggerated” published letter in Public Utilities Fortnightly, January 1993.

“Risk-Shifting and Hidden Costs in Purchasing Non-Utility Power,” presentation at the Power-Gen 92 Conference, Orlando, FL, 18 November 1992.

“Economic Shut-Down of Nuclear Plants: Case Studies and Industry Outlook,” presentation at the Power-Gen 92 Conference, Orlando, FL, 17 November 1992.

“Carbon Taxes: Impact on the Electric Utility Industry,” presentation to the Edison Electric Institute Taxation Committee, New Orleans, LA, 10 November 1992.

“Strategies for an Evolving Generation Industry,” presentation at the EEI/AGA Financial Planning for Public Utilities Conference, Chicago, IL, 18 May 1992.

“Economics of Nuclear Plant License Renewal: A Framework for Decision-Making,” presentation at the Power-Gen 91 Conference, Tampa, FL, 5 December 1991.

“Designing Successful Bidding Programs,” faculty presentation in Competitive Bidding for Power Contracts, San Francisco, CA, 7 October 1991.

“Designing Successful Bidding Programs,” faculty presentation in Competitive Bidding for Power Contracts, New York, NY, 20 May 1991.

“Recovery of Indirect Costs of Transmission Services: Case Studies,” presentation to the Edison Electric Institute, Washington, DC, February 1991.

“Pumped Hydro: The Solution?” article in Co-generation and Resource Recovery, November/December 1990.

“Bid Policies Overhauled,” article, with Peter Fox-Penner, in Co-generation and Resource Recovery, November/December 1990.

“Strategies for an Evolving Generation Industry,” article in Public Utilities Fortnightly, 27 September 1990.

“Electric Utility Planning: Integrating Demand-Side Options,” presentation to the Edison Electric Institute, Washington, DC, August 1990.

“Independent Power Joint Ventures,” presentation to the Management Exchange conference on IPP Contracts and Agreements, Washington, DC, 20 June 1990.

NRECA/McKinsey & Company Workshop on Electric Utility Industry Strategy, workshop facilitator, Washington, DC, 1988.

“Small Co-generation Economics: A Risk Management Approach,” article in Co-generation Journal, March 1987.

Lehman Brothers Independent Power Conference, panelist, San Diego, CA, January 1987.

“Small Co-generation Economics,” presentation to the Gas Research Institute Co-generation and Gas Cooling Seminar, Chicago, IL, August 1986.